

## Financial Report

Customer: : 350207

SEAT SA , NIF / VAT: 0A28049161

### Identification and Characteristics

|                             |                                                                |                                       |                |
|-----------------------------|----------------------------------------------------------------|---------------------------------------|----------------|
| <b>NIF / VAT:</b>           | A28049161                                                      |                                       |                |
| <b>Company Name:</b>        | SEAT SA                                                        |                                       |                |
| <b>Old Name:</b>            | SOCIEDAD ESPANOLA DE AUTOMOVILES DE TURISMO SA                 |                                       |                |
| <b>Address:</b>             | ZONA FRANCA SECTOR A CALLE 2, 1<br>08040 BARCELONA (Barcelona) |                                       |                |
| <b>Telephone:</b>           | 93-4028500                                                     | <b>Fax:</b>                           | 93-4028844     |
| <b>Legal Form:</b>          | SDAD ANONIMA / JOINT STOCK COMPANY                             | <b>Established on:</b>                | 09/05/1950     |
| <b>Share Capital:</b>       | 20.000.000 ESP                                                 | <b>Paid-In Cap.:</b>                  | 20.000.000 ESP |
| <b>Number of Employees:</b> | 15,003                                                         |                                       |                |
| <b>Bank:</b>                | BBVA; BSCH; CAJA MADRID; EUROPEO DE INVERSIONES.BARCELONA      |                                       |                |
| <b><u>Activity:</u></b>     | 1360000                                                        | Automobiles manufacture & spare parts |                |
| <b>Exporter:</b>            | Yes                                                            | <b>Importer:</b>                      | Yes            |

### Synthesis

|                           | NEGATIVE                                                                            | POSITIVO |               |
|---------------------------|-------------------------------------------------------------------------------------|----------|---------------|
| <b>FINANCIAL POSITION</b> | <b>( Year-end: 31/12/2000)</b>                                                      |          |               |
| <b>Profitability:</b>     |  | 5/9      | Medium        |
| <b>Equilibrium:</b>       |  | 1/9      | Degraded      |
| <b>Liquidity:</b>         |  | 1/9      | Degraded      |
| <b>Indebtedness:</b>      |  | 6/9      | Medium        |
| <b>INCIDENTS</b>          |                                                                                     |          |               |
| <b>Commitments:</b>       |  | 9/9      | Respected     |
| <b>Payments:</b>          |  | 9/9      | Pays promptly |
| <b>Incidents:</b>         |  | 0/9      | None or       |

|                                                                                                        |  |            |
|--------------------------------------------------------------------------------------------------------|--|------------|
|  9/9                  |  | Negligible |
| <b>PAST EXPERIENCE</b>                                                                                 |  |            |
| Past experience:  7/9 |  | Normal     |

**CREDIT APPRAISAL BASED ON OBJECTIVE DATA (From 0 to 50.000.000 ESP):**

**Favourable for 50.000.000 Pts. Maximum.**

**SOLVENCY QUALIFICATION:**

**12/ 20 (Based on objective formulation).**

**Analysed on the 16/11/2001**

**Solvency Qualification Evolution (+0.2 un.)**

## Financial Information

*(Data expressed in Thousand ESP)*

|                       | Balance 1998 (12) | Balance 1999 (12) | Balance 2000 (12) | %o/Income |
|-----------------------|-------------------|-------------------|-------------------|-----------|
| <b>Turnover</b>       | 827.534.000       | 968.862.000       | 1.056.798.000     |           |
| <b>Added Value</b>    | 147.169.000       | 134.804.000       | 159.152.000       | 15,05%    |
| <b>Results</b>        | 24.462.000        | 14.210.000        | 14.534.000        | 1,37%     |
| <b>Share'S Equity</b> | 153.770.000       | 167.980.000       | 182.514.000       |           |
| <b>Indebtedness</b>   | 299.552.000       | 325.986.000       | 338.359.000       |           |
| <b>Total Assets</b>   | 520.536.000       | 557.526.000       | 569.132.000       |           |

- Turnover of 1.056.798.000 Thousand ESP reflects a change of 9,08% in comparison with 1999. between 1998 and 1999 This change was 17,08%.
- Added value evolved 18,06% in comparison with the previous year. Stockholders equity amounts to 182.514.000 Thousand ESP and indebtedness to 338.359.000 Thousand ESP
- The result amount to 14.534.000 Thousand ESP The financial profitability is 7,96% and the economic 2,55% This result changes 2,28% with respect to 1999.

**Source of the Last Figures: Own Sources**

**Auditor's Report:**

FAVOURABLE

**Auditors:**

COOPERS AND LYBRAND SA

**Additional information from the Accounts Memorandum (+0.1 u.)**

## Incidents

### Delays With Government Agencies:

Nothing Registered

### Affected by

Nothing Registered

### Legal Actions:

Legal Actions Registered: 1

## Latest Registered Actions (Free of Charge Link)

*(Data expressed in ESP)*

| Date     | Type of Information              | Amount  | Actor                                                        |
|----------|----------------------------------|---------|--------------------------------------------------------------|
| 03/07/01 | MENOR<br>CUANTIA/EMPLAZAMIENTO   |         | PROYECTOS E INVERSIONES<br>COMERCIALES NORTE SA (EXTINGUIDA) |
| 22/05/97 | RECLAM. CANTIDAD JZDO.<br>SOCIAL | 308.594 | MARTINEZ VEGA IGNACIO                                        |
| 22/05/97 | RECLAM. CANTIDAD JZDO.<br>SOCIAL | 219.983 | GURRIA GIL JUAN CARLOS                                       |
| 22/05/97 | RECLAM. CANTIDAD JZDO.<br>SOCIAL | 260.883 | BERMUDO MONTENEGRO JUAN JOSE                                 |
| 22/05/97 | RECLAM. CANTIDAD JZDO.<br>SOCIAL | 112.362 | ONETO CORDERO FRANCISCO                                      |
| 22/05/97 | RECLAM. CANTIDAD JZDO.<br>SOCIAL | 364.475 | SANCHEZ BARRERA ANTONIO                                      |

## Main Directors/Officers (Free of Charge Link)

| Position       | Name                                              | Date     |
|----------------|---------------------------------------------------|----------|
| CHAIRMAN       | <a href="#">PISCHETSRIEDER BERND</a>              | 01/07/00 |
| VICE-PRESIDENT | <a href="#">NAVARRO SEGURA RODRIGO</a>            | 19/12/96 |
| ADMINISTRATOR  | <a href="#">GARCIA SANZ FRANCISCO JAVIER</a>      | 03/02/97 |
| BOARD MEMBER   | <a href="#">ROBERT BUCHELHOFER</a>                | 06/07/98 |
| BOARD MEMBER   | <a href="#">FERDINAND PIECH</a>                   | 12/07/99 |
| BOARD MEMBER   | <a href="#">ANTONANZAS PEREZ EGEA JUAN MIGUEL</a> | 12/07/99 |
| BOARD MEMBER   | <a href="#">HANS DIETER WIEDERHOLD</a>            | 12/07/99 |
| BOARD MEMBER   | <a href="#">MARTIN WINTERKORN</a>                 | 13/10/99 |
| BOARD MEMBER   | <a href="#">PETER HARTZ</a>                       | 09/08/00 |
| AUDITOR        | <a href="#">COOPERS AND LYBRAND SA</a>            | 26/10/92 |

Active officers: 13

## Financial Links

### [SHAREHOLDERS: 1 registered](#)

| Trade Name                                                   | NIF/País | Percent. | Source         | Information Date |
|--------------------------------------------------------------|----------|----------|----------------|------------------|
| <a href="#">VOLKSWAGEN BETEILIGUNGS<br/>GESELLSCHAFT MBH</a> | Alemania | 100.00%  | ANNUAL<br>REP. | 31/12/00         |

### [PARTICIPATIONS: 20 registered](#)

| Trade Name                                                    | NIF/País  | Percent. | Source         | Information Date |
|---------------------------------------------------------------|-----------|----------|----------------|------------------|
| <a href="#">SEAT DEUTSCHLAND GMBH</a>                         | Alemania  | 100.00%  | ANNUAL<br>REP. | 31/12/00         |
| <a href="#">LEVANTE MOTOR SA</a>                              | A46238143 | 100.00%  | ANNUAL<br>REP. | 31/12/00         |
| <a href="#">VOLKSWAGEN NAVARRA SA</a>                         | A31472459 | 100.00%  | ANNUAL<br>REP. | 31/12/00         |
| <a href="#">VALLADOLID MOTOR SA</a>                           | A47038047 | 100.00%  | ANNUAL<br>REP. | 31/12/00         |
| <a href="#">SEAT SPORT S.A.</a>                               | A62390653 | 100.00%  | ANNUAL<br>REP. | 31/12/00         |
| <a href="#">VOLKSWAGEN FINANCE SA,<br/>ESTABLECIMIENTO FI</a> | A28191211 | 100.00%  | ANNUAL<br>REP. | 31/12/00         |

## [Mercantile Register \(Official Gazette of the Mercantile Register\)](#) (Free of Charge Link)

| Date       | NOTICE | PROVINCE  | EVENTS       |
|------------|--------|-----------|--------------|
| 16/08/2001 | 320726 | Barcelona | Appointments |
| 16/08/2001 | 320725 | Barcelona | Appointments |
| 16/08/2001 | 320391 | Barcelona | Appointments |
| 16/08/2001 | 319631 | Barcelona | Misprint     |
| 16/08/2001 | 319630 | Barcelona | Misprint     |

## [Press Publications](#) (Free of Charge Link)

**16/11/2001 GACETA NEG (SOCIAL INFORMATION)**

EL SINDICATO UGT EN SEAT PEDIRA A LA DIRECCION DE LA CIA QUE APLIQUE DURANTE 2002 UNA BOLSA DE HORAS PARA COMPENSAR LOS DIAS DE MAS TRABAJO EN AÑOS ANTERIORES Y GARANTIZAR ASI LA PERMANENCIA DE LOS 650 TRABAJADORES QUE TIENEN CONTRATO TEMPORAL. LA PLANIFICACION QUE EL GRUPO VOLKSWAGEN APROBARA A FINALES DE NOVIEMBRE DE 2001 PREVE QUE SEAT FABRIQUE EN 2002 ENTRE 485.000 Y 477.000 UNIDADES.

**16/11/2001 EXPANSION (Market Shares Information)**

VOLKSWAGEN DOMINA EL MERCADO EUROPEO DEL AUTOMOVIL HASTA EL MES DE OCTUBRE, CONTROLANDO UN 18,9%. LA VENTA DE SUS MARCAS CRECIERON UN 2,3%, GRACIAS AL FUERTE IMPULSO DE SKODA (+17,1%) Y DE AUDI (+11,5%). SEAT, LA MARCA ESPAÑOLA DEL GRUPO ALEMAN, ES LA QUE PRESENTA UNA PEOR EVOLUCION CON UN DESCENSO DEL 4%, HASTA 353.811 VEHICULOS.

Art.in the Press: 940

## [Financial Information- Balance Sheets](#) (Free of Charge Link)

### Balance Sheet

(Data expressed in Million ESP)

| ASSETS                        | 1998<br>(12 months) | 1999<br>(12 months) | 2000<br>(12 months) |
|-------------------------------|---------------------|---------------------|---------------------|
| <b>A - SHAREHOLDERS LOANS</b> | <b>0</b>            | <b>0</b>            | <b>0</b>            |
| <b>B - FIXED ASSETS</b>       | <b>328.816</b>      | <b>341.292</b>      | <b>341.013</b>      |
| Start-up expenses             | 0                   | 0                   | 0                   |
| Intangible fixed assets       | 5.473               | 7.842               | 9.950               |
| Tangible fixed assets         | 176.201             | 184.321             | 179.227             |
| Long Term Investments         | 147.142             | 149.129             | 151.836             |
| Shares Held (Long term)       | 0                   | 0                   | 0                   |
| Long-term trade debts         | 0                   | 0                   | 0                   |
| <b>C - ACCRUED EXPENSES</b>   | <b>340</b>          | <b>154</b>          | <b>36</b>           |
| <b>D - CURRENT ASSETS</b>     | <b>191.380</b>      | <b>216.080</b>      | <b>228.083</b>      |
| Paid-in capital               | 0                   | 0                   | 0                   |
| Stocks                        | 25.024              | 44.250              | 45.754              |
| Other Debtors                 | 62.998              | 72.876              | 87.833              |
| Short Term Investments        | 101.689             | 98.740              | 93.594              |
| Shares held                   | 0                   | 0                   | 0                   |
| Cash Funds                    | 1.034               | 25                  | 703                 |
| Prepayments                   | 625                 | 100                 | 100                 |

|                                                         |                |                |                |
|---------------------------------------------------------|----------------|----------------|----------------|
| Prepayments                                             | 055            | 109            | 199            |
| <b>TOTAL ASSETS</b>                                     | <b>520.536</b> | <b>557.526</b> | <b>569.132</b> |
| <b>LIABILITIES</b>                                      | <b>1998</b>    | <b>1999</b>    | <b>2000</b>    |
|                                                         | <b>(12</b>     | <b>(12</b>     | <b>(12</b>     |
|                                                         | <b>months)</b> | <b>months)</b> | <b>months)</b> |
| <b>A - SHAREHOLDERS EQUITY</b>                          | <b>153.770</b> | <b>167.980</b> | <b>182.514</b> |
| Share Capital                                           | 20             | 20             | 20             |
| Issue premium                                           | 213.916        | 213.916        | 213.916        |
| Other Reserves                                          | -84.628        | -60.166        | -45.956        |
| Net Profit (Loss)                                       | 24.462         | 14.210         | 14.534         |
| Dividends on account paid during the yr                 | 0              | 0              | 0              |
| Shares held to reduce the Capital                       | 0              | 0              | 0              |
| <b>B - ACCRUED INCOME</b>                               | <b>554</b>     | <b>99</b>      | <b>61</b>      |
| <b>C - PROVISIONS FOR RISKS AND EXPENSES</b>            | <b>36.303</b>  | <b>32.345</b>  | <b>20.235</b>  |
| <b>D - LONG TERM CREDITORS</b>                          | <b>3.435</b>   | <b>3.292</b>   | <b>1.132</b>   |
| <b>E - SHORT TERM CREDITORS</b>                         | <b>296.117</b> | <b>322.694</b> | <b>337.227</b> |
| Payables to Credit Entities                             | 3.454          | 703            | 612            |
| Trade Creditors                                         | 85.759         | 102.397        | 98.968         |
| Other creditors                                         | 11.963         | 14.221         | 15.907         |
| Accruals                                                | 0              | 0              | 0              |
| <b>F - SHORT TERM PROVISIONS FOR RISKS AND EXPENSES</b> | <b>30.357</b>  | <b>31.116</b>  | <b>27.963</b>  |
| <b>TOTAL LIABILITIES</b>                                | <b>520.536</b> | <b>557.526</b> | <b>569.132</b> |

## Profit and Loss Account

(Data expressed in Million ESP)

|                          |             |             |             |
|--------------------------|-------------|-------------|-------------|
|                          | <b>1998</b> | <b>1999</b> | <b>2000</b> |
| <b>EXPENSES</b>          |             |             |             |
| Operating Expenses       | 600.638     | 753.474     | 835.982     |
| Employees                | 83.667      | 81.376      | 90.372      |
| Depreciation             | 35.293      | 43.079      | 45.723      |
| Change of Provisions     | 9.905       | 9.710       | 17.522      |
| Other Operating Expenses | 109.004     | 113.296     | 106.683     |
| <b>INCOME</b>            |             |             |             |
| Net Turnover             | 827.534     | 968.862     | 1.056.798   |
| Other Operating Income   | 29.277      | 32.712      | 45.019      |

|                                            |               |               |               |
|--------------------------------------------|---------------|---------------|---------------|
| <b>OPERATING RESULTS</b>                   | <b>18.304</b> | <b>639</b>    | <b>5.535</b>  |
| <b>EXPENSES</b>                            |               |               |               |
| Financial Expenses                         | 11.418        | 9.663         | 12.746        |
| Financial Provisions                       | -32           | 212           | 5.861         |
| Neg. Exchange Rate Diff                    | 3.642         | 2.648         | 1.966         |
| <b>INCOME</b>                              |               |               |               |
| Financial Income                           | 10.070        | 11.801        | 17.397        |
| Positive Exchange Rate Diff                | 5.249         | 2.083         | 1.923         |
| <b>FINANCIAL RESULTS</b>                   | <b>291</b>    | <b>1.361</b>  | <b>-1.253</b> |
| <b>RESULTS OF ORDINARY ACTIVITIES</b>      | <b>18.595</b> | <b>2.000</b>  | <b>4.282</b>  |
| Extraordinary Expenses                     | 15.321        | 5.311         | 4.294         |
| Extraordinary Income                       | 8.011         | 6.929         | 4.251         |
| <b>RESULTS OF EXTRAORDINARY ACTIVITIES</b> | <b>-7.310</b> | <b>1.618</b>  | <b>-43</b>    |
| <b>RESULTS BEFORE TAXES</b>                | <b>11.285</b> | <b>3.618</b>  | <b>4.239</b>  |
| Society taxes                              | -13.177       | -10.592       | -10.295       |
| Other Taxes                                | 0             | 0             | 0             |
| <b>NET RESULT</b>                          | <b>24.462</b> | <b>14.210</b> | <b>14.534</b> |

## Leading Ratios

|                                   | <b>1998</b> | <b>1999</b> | <b>2000</b> |
|-----------------------------------|-------------|-------------|-------------|
| <b>ACTIVITY</b>                   |             |             |             |
| INCREASE OF THE SALES FIGURES     | 6.92%       | 17.07%      | 9.07%       |
| ASSETS TURNOVER                   | 1.58        | 1.73        | 1.85        |
| PRODUCTIVITY                      | 1.75        | 1.65        | 1.76        |
| INCREASE OF THE ADDED VALUE       | -4.30%      | -8.40%      | 18.00%      |
| <b>PROFITABILITY</b>              |             |             |             |
| ECONOMIC PROFITABILITY            | 4.69%       | 2.54%       | 2.55%       |
| FINANCIAL PROFITABILITY           | 15.90%      | 8.45%       | 7.96%       |
| FINANCIAL EXPENSES                | 1.37%       | 0.99%       | 1.20%       |
| <b>BALANCE (IN DAYS OF SALES)</b> |             |             |             |
| CUSTOMER'S CREDIT                 | 27          | 27          | 29          |
| SUPPLIER'S CREDIT                 | 51          | 48          | 42          |
| WORKING CAPITAL                   | -58         | -51         | -46         |
| WORKING CAPITAL REQUIREMENT       | -88         | -76         | -69         |

|                                     |          |          |          |
|-------------------------------------|----------|----------|----------|
| TREASURY                            | 43       | 36       | 31       |
| <b>BALANCE</b>                      |          |          |          |
| (M = x 1000)                        |          |          |          |
| WORKING CAPITAL (MMESP)             | -135.308 | -137.675 | -137.132 |
| WORKING CAPITAL REQUIREMENT (MMESP) | -204.220 | -204.621 | -202.854 |
| TREASURY (MMESP)                    | 99.269   | 98.062   | 93.685   |
| BALANCE RATIO                       | 0.58     | 0.59     | 0.59     |
| <b>SOLVENCY</b>                     |          |          |          |
| BORROWING RATIO                     | 70.45%   | 69.87%   | 67.93%   |
| OWN/PERMANENT FUNDS                 | 79.46%   | 82.49%   | 89.51%   |
| PAYBACK CAPACITY                    | 0.34     | 0.31     | 0.29     |
| <b>LIQUIDITY</b>                    |          |          |          |
| GENERAL LIQUIDITY                   | 0.58     | 0.61     | 0.62     |
| IMMEDIATE LIQUIDITY                 | 0.34     | 0.30     | 0.27     |

[Additional information request](#)  
[Mercantile Register: Registration of accounts](#)  
[Click here to receive this report by fax \(+ 0.4 u.\)](#)

---

**( Information without guarantee or responsibility )**

---

Informa S.A.

First european firm to offer credit and financial information through the Internet (September 15th, 1996)  
Please send your comments or suggestions to [customerservice@informasa.es](mailto:customerservice@informasa.es)